

RISK MANAGEMENT TRAINING

MONCTON, 21-22 OCTOBER 2026

FOR SMALL AND MID-SIZED ENTERPRISE AND NON-PROFIT LEADERS



To register, scan QR Code above.

For more details, go to website below.

www.avanguardbc.com

DAY 1 – FOUNDATIONS, GOVERNANCE & RISK CONTEXT

FOCUS: Building the conceptual foundation of ERM, governance awareness, and risk context for SME/NPO



KEY OUTCOMES

Participants will gain a strong understanding of the SME/NPO risk landscape, governance responsibilities, and the principles and frameworks that underpin effective risk management.

WHAT WE'LL COVER

- The evolving risk landscape for SME/NPO
- Strategic, operational, financial, compliance, reputational, and technology risks
- Introduction to leading frameworks: ISO 31000 and COSO ERM
- Governance roles of boards, owners, executives, and management teams
- Risk identification, categorization, and prioritization fundamentals
- Building a risk-aware organizational culture
- Hands-on risk identification and risk assessment exercises
- Case studies and practical discussions relevant to SME/NPO

ACTIVITIES & EXERCISES

-  Facilitated discussion on current business challenges and risks
-  Group reflection: key risks facing your organization
-  SME/NPO risk scenario analysis
-  Governance case study discussion
-  Build preliminary risk map and reflect



GUEST SPEAKER #1: FROM ACADEMIA

DAY 2 – PRACTICAL APPLICATION & STRATEGIC INTEGRATION

FOCUS: Applying and embedding risk management tools into business operations, governance, and strategy for SME/NPO



KEY OUTCOMES

Participants will apply practical tools to strengthen controls, manage risks, and embed risk management into governance and business decision-making for sustainable growth.

WHAT WE'LL COVER

- Internal controls and governance fundamentals
- Financial and operational control practices
- Preventing fraud, errors, waste, and control breakdowns
- Risk treatment strategies (mitigate, transfer, accept, avoid)
- Building organizational risk registers
- Risk reporting, monitoring, and escalation concepts
- Integrating risk into strategic planning and operations
- Strengthening board/owner oversight and governance structures
- Building sustainable risk-aware cultures
- Continuous improvement and implementation planning
- Developing next-step action plans and implementation priorities

ACTIVITIES & EXERCISES

-  Internal control review exercise
-  Control gap identification workshop
-  Fraud and control-risk scenario discussions
-  Guided development of a sample risk register
-  Risk treatment planning exercise
-  Group review of reporting and escalation scenarios
-  Organizational implementation planning session
-  Group discussion on governance and strategy integration
-  Development of next-step action plans
-  Workshop wrap-up and key takeaways



GUEST SPEAKER #2: FROM INDUSTRY



WHO SHOULD ATTEND?

Business owners, CEOs, CFOs, COOs, managers, and team leaders from SMEs and nonprofit organizations across all industries.



DATES & DURATION

Two-Day Workshop
9:00 AM – 4:30 PM
Lunch provided



DELIVERY MODE

In-person |
Practical action-oriented |
Venue: Moncton



YOU WILL LEAVE WITH

Practical tools, a sample risk register, stronger risk management practices, and a clear action plan for your organization.